



**AGENCY FOR TRANSFORMATION**  
Re-imagining agricultural and environmental policy

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**UGANDA NATIONAL METEOROLOGICAL AUTHORITY**



**Ministry of Water and Environment**  
Climate Change Department (CCD)

**PARTNERS COLLABORATION AGREEMENT**

## **Memorandum of Understanding**

**Between**

**Agency for Transformation,**

**Uganda National Meteorological Authority,**

**&**

**The Climate Change Department**

August, 2014.

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### **BACKGROUND**

#### **1. CLIMATE CHANGE DEPARTMENT (CCD):**

The main objective for the establishment of the CCD is to strengthen Uganda's implementation of the United Nations Framework Convention on Climate Change (UNFCCC) and its Kyoto Protocol (KP).

#### **Key Functions of the Climate Change Department**

- To play the role of National Focal Point for the United Nations Framework Convention on Climate Change (UNFCCC) and its Kyoto Protocol (KP), through its Secretariat established under article 8 of the Convention for the purpose of ensuring that Uganda meets her obligations.
- Co-ordination of national climate change actions (Mitigation and Adaptation) in different sectors, including the creation of awareness among various stakeholders to enable them internalize their roles and responsibilities under the Convention and its Kyoto Protocol.
- Monitoring the implementation of mitigation and adaptation activities and progressively update Government, the Uganda population and the COP to the UNFCCC and its Kyoto Protocol
- Providing technical support to the Permanent Secretary, Ministry of Water and Environment to enable him/her coordinate climate change issues more effectively as part of the mandate of the Ministry.

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- To initiate the development and review of appropriate policies, laws and programmes necessary to ensure effective implementation of adaptation and mitigation activities in Uganda.
- To implement and guide implementation of adopted policies as well as decisions made by the relevant bodies of government including the Climate Change Policy Committee.
- Provision of technical advice and secretarial services to the Climate Change Policy Committee (CCPC).
- To establish and maintain the relationship with national, regional and international organizations, institutions and agencies as may be appropriate for facilitating the implementation of the relevant policies, programmes, projects and decisions.
- To guide on precautionary measures to anticipate, prevent or minimize the causes of climate change and its adverse effects.
- To be the Secretariat for the Designated National Authority (DNA) for the purpose of facilitating Uganda's participation in CDM in accordance with the Decision of the Seventh Conference of Parties held in Marrakesh, Morocco in 2001.
- Establishing and maintaining a register of Clean Development Mechanism projects
- To promote and cooperate in the development, application and diffusion, including transfer of technologies, practices and processes that control, reduce or prevent anthropogenic emissions of greenhouse gases in all the relevant sectors including energy, transport, industry, agriculture, forestry and waste management.
- To prepare for adaptation to the adverse effects of climate change by guiding the development of elaborate, appropriate and integrated plans for key sectors as well as the rehabilitation of areas affected by drought, desertification and floods.
- To coordinate and guide on the education, training and public awareness programmes on climate change, consistent with Article 6 of the Convention.
- To guide public participation in addressing climate change and its effects and developing adequate responses.
- Assisting in the identification and mobilization of sources of funds for climate change action.



- To perform such other functions as may be conferred on it by the Permanent Secretary Ministry of Water and Environment.

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## 2. UGANDA NATIONAL METEOROLOGICAL AUTHORITY (UNMA):

### Key Functions of the Authority.

- To establish and maintain systems for the rapid exchange of meteorological and related information;
- To establish networks of stations for taking, recording and transmitting meteorological observations as well as hydrological and other geophysical observations related to meteorology;
- To establish and maintain an effective national weather forecasting centre for short, medium, and long term applications using state-of-the-art technology and contemporary best practices;
- To apply meteorology to aviation, marine transport, water resource management, agriculture, health, national defense and security, disaster preparedness, and other developmental activities;
- To research and train in meteorology and in related fields, to coordinate national, regional, and international aspects of the research and training;
- To establish a framework under which aeronautical meteorological services are paid for at commercial rates by end users at a rate to be determined by regulations under this Act and to ensure that the framework is updated periodically;
- To establish and maintain a total quality management system in its operations while providing the necessary data essential for environmental impact assessment;
- To monitor the state of the atmosphere in Uganda, at different time and spatial scales, analyze, document and disseminate weather, climate and climate trends and their implications on socio-economic development;



- To build capacity at local government levels for the implementation of the climate and weather programs through Uganda National Meteorological Authority regional offices;
- To promote the use of weather and climate services in development planning, build strategic partnership with national and international governments, agencies, academic institutions, civil society organizations, cultural and other institutions at various levels in the management of climate and weather programs;
- To mobilize resources to support climate and weather programs and activities;
- To participate in the review, formulation, implementation of weather and climate policies and programs;
- To interpret, review and recommend appropriate changes in the climate and weather policies as well as international instruments;
- To promote, guide and coordinate the implementation of policies and programs;
- To promote collaboration and strategic partnership with national and international governments, agencies, academic institutions, civil society organizations, cultural and other institutions at various levels in the management climate and weather programs and projects;
- To manage and exercise all authority over the National Climate Data Bank and Archive;
- To set and implement national standards in observations of weather and climate whose data is to be forwarded to the National Data Bank;
- To supervise any other weather and climate observers whose data is to go to the National Data Bank;
- To assist government to meet its international obligations in conventions and other international agreements related to weather, climate and climate change;
- To prepare long-term development plans, annual programs and financial estimates of the Authority, including any aid, grants or loans by international organizations;



- To observe, record and transmit meteorological observations as well as hydrological and other geophysical observations related to meteorology and for that purpose establish networks of stations; and
- Such other matters affecting meteorology as the Minister may from time to time refer to the Authority.

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### 3. AGENCY FOR TRANSFORMATION (AFT):

Agency for Transformation (Aft) is a not-for-profit think and do tank working with smallholder farmers to transform East Africa. For countries across East Africa and Uganda in particular, farmers are crucial anchors of transformation because they produce food and wealth in rural areas. It is a simple, but so often forgotten truth: they establish new enterprises that bring forth employment opportunities for their children, who could also go to school because of their parents' entrepreneurship.

AFT stemmed out of the provocations of a global learning and communication network of the Knowledge Program on small producer agency in the globalised market and now work is organized in two mutually supportive units namely; the partnerships unit and information unit.

Under partnerships, AFT brokers and invests in partnerships that take information to scale and stimulate farmer voice in monitoring of agricultural service delivery and policy processes. It identifies information needs and connects with sources of information and ties together generation and consumption of information. It follows up on partnerships to assess whether the objectives are being met and engages in continual learning through the work undertaken and sharing experiences with other stakeholders.

The information unit on the other hand translates information into formats that can be easily consumed by ordinary farmers. The information unit commissions/ engages in research and rapid studies to fill information gaps and add momentum to debate with factual information.

#### AFT Programs

##### 1. Natural resources, Environment and small holder farmers' sustainability

Environmentally conscious farmers are a linchpin to managing adjuncts of climate change and deepening integrity of natural resources governance in Uganda. Uganda's economy is largely nature-based, yet the country loses 224 billion shillings



(4% of its GDP) to environmental degradation. The country is losing its forest cover at an alarming rate. Farmers are culprits of this environmental catastrophe. Indeed it is small-scale farmers (rather than large corporations) who are wrecking much or the damage on forests, soils and ecosystems, due to low productivity, poor or absent title, and lack of non-farm opportunities. At the same time, because farmers interact with the environment on a daily basis, they face the brute of climate change with bare hands (limited knowledge, limited access to information and absolute lack of technology on mitigation and adaptation to climate change). This situation is unacceptable because once equipped with adaptation tools, farmers constitute huge potential for resilience, adaptation and mitigation- even turning climate change into an enduring economic opportunity.

Uganda is also endowed with oil and gas resources. The advent of oil exploration and exploitation is having and will have deep impact on the business and livelihoods of farmers. Farmers' voice on management of oil and deployment of oil resources is of utmost importance if their enterprises are to survive and grow

### **1. Policy translation and analysis**

AFT's agenda on policy is to make agricultural policies and programs understandable by an ordinary rural farmer and increase farmer scrutiny and participation in these programs. By taking analysis, translation of "hard" information and communicating it in forms that suit ordinary citizens, farmers will be treated to an array of useful information to generate considerable debate on the agricultural services as well as identify opportunities to further their interests.

AFT understands that the relevance of information is best determined by the users themselves rather than the supplier and for this reason, AFT works with the information needs of the farmers to mine existing datasets and budget documents to create information resources that farmers find sensible, relevant and perceived to be useful whether individually or collectively. AFT also builds capacity of farmers and their organizations to by themselves advocate for effective policies

### **2. Research and Learning**

The core idea about research is much about learning about what works and integrate the lessons into our work. The learning, monitoring and evaluation unit is responsible for coordinating internal learning and where appropriate use independent research teams to carry out independent evaluations. However, AFT understands there are constantly information gaps particularly between policy centres and the reality on ground and there isn't always readily reliable data to give an update picture on the ground.

Traditional research tends to span for longer periods of time and are not as frequent as the changes on ground. On a highly selective basis, AFT will fill this gap using the now readily available mobile telephony to getting information quickly and at vastly reduced costs. AFT will go for research topics that can quickly generate a lot of



information and spur debate about what is going in the agricultural services delivery. Practical matters like tracking NAADS fund, beneficiary opinions on a range of services extension work etc. can be particularly powerful in stimulating debate and influence how programs are implemented.

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**Purpose:**

The parties to this Memorandum of Understanding ("MOU") are "Agency for Transformation", (hereafter referred to as "Aft"), "Uganda National Meteorological Authority" (hereafter referred to as "UNMA") and "Climate Change Department" (hereafter referred to as CCD).

- UNMA is an autonomous Ugandan nonprofit public benefit body established under the Uganda National Meteorological Authority Act, 2012.
- CCD is a non-profit public benefit department within the Ministry of Water & Environment.
- Aft is a Ugandan non-profit, non-governmental organization registered under appropriate laws in Uganda.

The parties enter into this MOU in furtherance of their program of work in the area of Climate Change and Adaptation in the overall context of Food Security and Environment & Natural Resources Management.

The parties hereby form the **Climate Change & Adaption Integrative Team** (the "Collaborative"). The Collaborative will occasionally develop specific time-bound projects/program to deliver multi-level programming in response to Climate Change and Adaption situations in Uganda. Depending on applicable circumstances, either of the partners may serve as lead, executing or implementing agency and fiscal agent for the Collaborative. Each party shall have direct responsibility for significant aspects of a project/program and work in partnership with other members of the Collaborative to meet the goals of the project/program as outlined in the intervention/awarded proposal.

**Duration:**

This MOU shall commence on the date first written above and shall run in perpetuity, unless earlier terminated as provided herein.

Any party, except Aft, may terminate its participation in the Collaborative and this MOU upon 185 days written notice delivered to Aft.

Aft shall make appropriate arrangements for the performance of the responsibilities of a terminating party.





**Responsibilities:**

**AFT shall;**

1. Administrative
  - a. Serve as the lead agency for sourcing of new development partners and interventions related to Climate Change & Adaption in Uganda.
  - b. Serve as the Collaborative Coordinator. As such, AFT shall monitor the performance of the other parties, and shall make appropriate arrangements for the performance of the responsibilities of other parties.
2. Programming
  - a. Initiate, develop and share proposed programming interventions with the Collaborative.

**CCD shall;**

1. Administrative
  - a. Manage accurate accounting, based on sound practices, and be prepared to report on money used on a regular basis
  - b. Provide a key member to the Collaborative who shall be the point contact for all official engagements.
  - c. Participate in Collaborative meetings
2. Programming
  - a. Provide to the Collaborative all the necessary technical and material support within their legal mandate when required in pursuit of any effort aligned to the core objective/interests of this Collaborative

**UNMA shall;**

1. Administrative
  - a. Manage accurate accounting, based on sound practices, and be prepared to report on money used on a regular basis
  - b. Provide a key member to the Collaborative who shall be the point contact for all official engagements.
  - c. Participate in Collaborative meetings
2. Programming
  - a. Provide to the Collaborative all the necessary technical and material support within their legal mandate when required in pursuit of any effort aligned to the core objective/interests of this Collaborative



**All parties shall;**

1. Adhere to all requirements and structures as described in this MOU.
2. Meet whenever required in pursuit of the objectives of this MOU.

**Strategic Plan**—The Collaborative's response to any Call/Request for Proposals serves as the Collaborative's strategic plan. More detailed roles and responsibilities that include performance standards and monitoring will be developed upon notification of award.

**Mediation:**

The parties agree to make a good faith effort to resolve any and all differences arising among them in the interpretation or performance of this MOU. If the parties fail to reach agreement on any matter, then prior to taking action, the parties shall attempt to employ, at no cost, the services of a third person mutually acceptable to the parties to mediate the dispute within five (5) days of appointment. If the parties are unable to agree on such a third person within five (5) days of the request of either party for mediation, or if on completion of such mediation the parties are unable to settle the dispute, then any party may request arbitration or may take such other action as it deems appropriate.

**Authority;**

Each party has full power and authority to enter into and perform this MOU, and the person signing this MOU on behalf of each party has been properly authorized and empowered to enter into this MOU. This MOU shall not become effective until signed by all parties.

**Amendments;**

This MOU constitutes the entire agreement of the parties, superseding any prior written or oral agreements between them on the same subject matter.

Amendments of this MOU must be in writing and signed by a duly authorized representative of each party.

**Governing Law;**

This MOU shall be governed by and construed in accordance with the laws of Uganda.

**Counterparts;**

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This MOU may be executed in any number of counterparts, and each such counterpart shall be deemed an original instrument, but all of them together shall constitute but one MOU.

**Compliance with Laws;**

In the performance of its services, each party agrees that it will comply with all laws, Acts, ordinances, rules, and regulations of Uganda that affect performance of its services.

**Assignment;**

No party shall assign, subcontract, or transfer its interest in this MOU or the work thereunder without the prior written consent of the other parties.



Rwakakamba Morrison  
Chief Executive Officer  
Agency for Transformation

12/08/2014

Date:



Michael S.Z. Nkalubo  
Ag. Executive Director/Permanent Representative of Uganda with WMO  
Uganda National Meteorological Authority

14/08/2014

Date:



Paul Isabirye  
UNFCCC National Focal Point  
Ministry of Water and Environment (Climate Change Department)

7/8/2014

Date: